



Rolls-Royce

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ROLLS-ROYCE'S SELETAR CONSTRUCTION LAUNCH CEREMONY
1 FEBRUARY 2010, 4PM

Minister for Trade and Industry, Mr Lim Hng Kiang, honoured guests, ladies and gentlemen, and members of the media...

Importance of the investments to RR

This is an extremely important event for Rolls-Royce as we launch the construction of the Rolls-Royce Seletar Campus, which represents the largest expansion-related investment in our company's history.

The Trent engines that will be assembled and tested at this site are among the most important products our company produces. The Trent's unique three-shaft design and the fact that twenty thousand components must come together to create the completed engine are indications of both the complexity and the level of technology that is involved. The excellent experience we have had with our joint ventures with Singapore Airlines Engineering Company over the last ten years and more was a strong contributing factor in our decision to invest in Singapore. Both SAESL and IECO continue to perform to the highest standards.

The wide chord fan blade manufacturing facility, which will be constructed alongside the Trent assembly and test facility, will also incorporate technology and processes that represent the pinnacle of our industry today, and likely for years to come.

The Rolls-Royce Seletar Campus will also be home to the company's first major training centre in the region, incorporating technical product training, customer training and employee development.

Further, our Advanced Technology Centre – part of the Rolls-Royce global network for technology research – which is currently based at Nanyang Technological University, will also be based at our Seletar campus, along with regional corporate services functions such as procurement, HR, communications, legal and so on.

Related benefits of the decision

The breadth and depth of the activity required to deliver the final products from our Seletar campus will naturally require local support in many fields.



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Significant opportunities will arise in the areas of supply chain, logistics, facilities management and training, in addition to direct employment with

Rolls-Royce across a multitude of highly skilled, technologically advanced disciplines. Indeed, earlier this year we signed a Preferred Logistics Provider agreement for our entire Seletar-based activity with SIA Cargo.

Technology pull-through is also something that naturally follows such investments. Rolls-Royce has expanded its own Research and Development activity base in Singapore and our Advanced Technology Centre has grown significantly. Future production activity at the Seletar campus is already being incorporated into our thinking as we plan further steps at the Advanced Technology Centre.

Importance of Singapore's value proposition

It is important to recognise the part Singapore's value proposition has played in our decision to select Seletar as the site for the strategic investments we have made. The availability of a highly skilled workforce, a stable and business friendly government – an excellent example of which is represented by the success of the Tripartite system of Employers, Workforce and Government – all play a crucial role. Companies like ours have choices and if we add Singapore's continued focus on high value added manufacturing and related services, strong IP protection and the excellent experience we have had with the MRO joint ventures that I mentioned above, then the picture is compelling.

To be competitive in the aerospace sector where the barriers to entry are very high requires a long term view. This has again been exemplified in the support we have received from the Economic Development Board of Singapore, Jurong Town Corporation, and other statutory bodies. Without this recognition of the long term benefits of manufacturing in such high technology sectors as aerospace, we would not be here today celebrating the launch of the construction of our Seletar campus.

Thank the partners

Our partners in Singapore have played a crucial role in enabling these projects and it only remains for me to thank all those involved in the project. I would like to especially thank the EDB, JTC, the Workforce Development Agency and our customer and partner, Singapore Airlines, whose senior management has also advised and supported us on this journey.

I wish all involved great success and look forward to – our management team should take note here – a project delivered ahead of plan and below budget!

Thank you.